Fiscal year 2017 was record-breaking for Youth Villages. We helped more children and families than ever before and achieved the single largest period of growth in our history.

We grew in most states we serve directly and expanded our reach with several key partnerships. We helped 25,369 children in 14 states. And we celebrated their long-term success: 86 percent served were successfully living at home two years after completing our program.

We believe that every child deserves a chance to overcome their challenges and find success that lasts. In this report, you’ll meet some of the children and young people we helped and learn more about our biggest achievements, including:

• A new YVLifeSet partner in Pennsylvania in our drive to make effective help available to each of the young people who age out of foster care in the United States by 2026. Through Blue Meridians Partners, Youth Villages also began a competitive grantmaking process to choose innovative public agencies partners from across the country. Those partners will be announced early in 2018, further expanding our reach.

• The continued success of Janie’s Fund, our philanthropic partnership with entertainment legend Steven Tyler.

• Breaking ground on Bill’s Place, our $22 million intensive residential expansion to serve children with severe emotional, behavioral and medical issues.

Since our founding in 1986, we’ve committed to finding the most effective solutions for children with emotional and behavioral problems, their families and young people. Our evidence-informed programs and services are still built around our simple belief that the best way to help a troubled child is to strengthen and restore the family. And that transition-age youth can become successful independent adults if they get the support they need during the most critical years. To date, we’ve helped nearly 120,000 children and youth, becoming one of the country’s leading providers of children’s mental and behavioral health services.

We are eternally grateful to our donors, volunteers, state officials, foster and adoptive parents, staff and partners. You make our work possible. With your belief in us and continuing support, we promise to help as many children, youth and families as we possibly can.

From all of us at Youth Villages, thank you.

D. Bryan Jordan, Chairman of the Board of Directors
Patrick Lawler, CEO

DEAR FRIENDS
### Demographic Characteristics

**Age**
- 8 years old and younger: 14%
- 9 to 11 years old: 11%
- 12 to 14 years old: 23%
- 15 to 17 years old: 41%
- 18 years old and older: 11%

**Gender**
- Male: 53%
- Female: 47%

**Race/Ethnicity**
- African American: 32%
- Caucasian: 54%
- Hispanic: 6%
- Native American: 1%
- Other: 7%

### Where We Serve

Children served July 2016 to June 2017

**Where We Serve**
- Alabama
- Arkansas
- Florida
- Georgia
- Indiana
- Massachusetts
- Mississippi
- Missouri
- New Hampshire
- North Carolina
- Oklahoma
- Oregon
- Pennsylvania
- Tennessee
- Washington

Children helped by Youth Villages and our partners in FY17.
### FY17 Financials

**Revenue and Expense Statement**

**Revenue 2017**

- State of Tennessee: $67,528
- TennCare: $16,748
- Other States/Medicaid: $88,369
- Grant Revenue: $1,520
- USDA: $963
- Donations and Pledges: $29,697
- Investment Income: $19,104
- Miscellaneous Income: $1,133

**Total Revenue**: $225,062

**Operating Expenses**

- Program Services
  - Dogwood Campus: $8,272
  - Bartlett Campus: $10,023
  - Deer Valley Campus: $4,569
  - Boys Intensive Residential: $8,739
  - Girls Intensive Residential: $7,881
  - Christie Campus: $728
  - Germaine Lawrence Campus: $10,762
  - Inner Harbour Campus: $14,514
  - Foster Care: $16,247
  - YVinteract®: $54,437
  - Group Homes: $7,982
  - Adoptions: $482
  - YVLifeSet®: $12,338
  - Mentoring: $242
  - Crisis Services: $4,136
  - Partners: $1,465
- Management and General: $25,589
- Fundraising: $3,042

**Total Expenses**: $192,931

**Change in Net Assets**: $32,131

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**Assets 2017**

- Total Current Assets: $245,531
- Property and Equipment, Net: $56,571
- Other Assets: $10,492

**Total Assets**: $314,594

**Liabilities and Net Assets**

- Total Liabilities: $16,322
- Net Assets
  - Unrestricted: $254,508
  - Board Designated: $5,284
  - Temporarily Restricted: $36,401
  - Permanently Restricted: $78

**Total Net Assets**: $290,271

**Total Liabilities and Net Assets**: $314,593

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*Financials for Youth Villages Inc. and affiliates in thousands

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*In FY17, $25.2 million in Temporary Restricted Net Assets were utilized to support programs; $50.6 million remained in Temporary Restricted Net Assets to support programs in FY18. For complete audited financial statements, please visit youthvillages.org or contact the Youth Villages Development department at 901-251-4822.
Lannette Harris was stressed out. A senior at Middle Tennessee State University, Lannette was struggling with something most college students take for granted: she didn’t own a printer.

With a tight schedule and odd work hours, she often resorted to waking her 2-year-old son in the middle of the night to drive to campus—just to print an assignment for the next day’s class.

The opportunity to attend college was a major accomplishment for Lannette. During her teen years, she faced neglect from her mother and spent time in foster care before a coach at her high school took over as her foster parent. Lannette’s coach helped get her life back on track and apply for college and scholarships. Then, Lannette became pregnant and became a participant in Youth Villages’ YVLifeSet program.

“’The only way I’ll be disappointed in you is if you don’t finish college!’ her coach/foster mom said. Lannette joined LifeSetNetwork.org another resource we offer.

Within the network, young people find supporters who give advice, encouragement and help them navigate through life. Supporters can donate to fill a young person’s wish list of items they need for college or their first apartment. The first thing on Lannette’s wish list? A printer. Now she prints classwork at home, and her son gets a good night’s sleep.

LifeSet Network helped 47 young people this year, and the program is on track to double in 2018. More than 2,200 supporters are on the network, and they’ve donated $128,767 in purchased items since 2015.
Ayden, 8, was adopted into a loving family, but still struggled. His adoptive parents worried about the safety of their other children and feared the worst: giving Ayden back to the state. Luckily, Youth Villages was there to help.

Ayden was born to a drug-addicted mother and spent his first two years in an unstable, neglectful environment. Children with this type of trauma often develop emotional and behavioral problems that can make childhood difficult and carry through to adulthood.

Through group and individual counseling on a residential campus, Youth Villages is teaching Ayden appropriate ways of interacting with others. He’s starting to deal with everyday frustrations without lashing out in anger. In addition, counselors are working with his parents in family sessions, with the goal of bringing him back home.

This year, Ayden was one of the thousands of children helped by Youth Villages’ Holiday Heroes program. On a recent field trip to see Santa, he asked for a fidget spinner and Nike gear. His parents, on the other hand, had something else at the top of their list: bring Ayden home.

Youth Villages offers the most effective residential services for children with serious or severe emotional, mental or behavioral problems. In 2017, we helped 1,390 children and youth from 16 states on campuses in Georgia, Tennessee and Massachusetts.

**AYDEN’S STORY**

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**PRESENTING ISSUES**

- Emotional Disorder: 11%
- Behavioral Disorder: 74%
- Physical/Sexual Abuse: 34%
- Substance Abuse: 16%
- Suicide Ideation/Attempt: 23%

**Please note:**

48% of youth presented with multiple issues.
Cecil was expelled from three daycare programs by the time he was 4. He was aggressive toward other children at school and with his siblings at home. Cecil’s mother, Amanda, was overwhelmed. In addition to being in an abusive relationship and coping with Cecil’s increasingly difficult behavior, she was also raising another son. Finally, a domestic violence incident drew the attention of authorities, and the children were removed from her home.

Referred to YVIntercept™, a family specialist first helped Amanda develop a plan that would keep her children safe in her home. Next, she learned Collaborative Problem Solving (CPS), an evidence-based model that helped her change her parenting style and interact with her children in a more effective way.

By his fifth birthday, Cecil was learning to control his behavior. In kid-friendly ways, the specialist helped him learn impulse control, frustration tolerance and relaxation skills so he wouldn’t automatically lash out at school and at home.

YVIntercept has been a lifesaver for his family. Cecil is doing well in school, and he and his brother were eventually reunited with their mother.

“Youth Villages helped my son by teaching him to identify his feelings, making it easier for me to understand him and to be a better mom,” Amanda said. “I am in a better place in my life after receiving Youth Villages’ help.”

Youth Villages adopted CPS in partnership with Think: Kids at Massachusetts General Hospital. CPS is grounded in the latest science on brain development and is a new way for Youth Villages to reach children who have been impacted by trauma, abuse and neglect in early childhood.
At 15, Brittany’s life took a dramatic turn. Because of her mother’s struggles, Brittany was placed in foster care. She ran away from her foster home several times, quit going to school, and began using drugs and alcohol.

As part of a pilot program to reduce the number of children in foster care, a YVIntercept family intervention specialist came to see her. “I wasn’t sure about Youth Villages at first because I thought it was just another person coming into my life to tell me what to do, but then I got to know my specialist,” Brittany said. “At court, she spoke on my behalf. She got involved with my case worker and helped with my foster mom. I knew she always had my back and would stand up for me.”

The Youth Villages specialist worked with Brittany’s biological mother, to help complete parenting classes, and worked with Lisa, Brittany’s biological mother, to help find stable employment, permanent housing and worked with Lisa, Brittany’s biological mother, to help complete parenting classes. After a few trial visits, Brittany came home and the focus shifted to helping mother and daughter improve communication and rebuild their relationship. “Five months later, Lisa is still employed, and has learned how to provide Brittany with the supervision and support she needs to be successful,” said her specialist. Their relationship is better than ever. Brittany’s goal is to graduate from high school and attend college next year. “I am thankful for Youth Villages because it helped me get Brittany back home,” Lisa said. “I want her to go to college. She is smart and headstrong, and I know she will be a success.”
Chris had a homeless mother and an absent father. Sent to live with an aunt, he lashed out at school. Instead of juvenile detention, Chris was referred to Youth Villages.

He quickly entered Youth Villages’ Multisystemic Therapy program and was paired with specialist Kelly Freeman. MST is an evidence-based treatment model for youth ages 12 to 17 who display serious antisocial behaviors and are at-risk of out-of-home placement due to their behaviors.

“It wasn’t easy opening up to Kelly,” Chris remembers. “She kept asking me a lot of questions until one day, I told myself just to open up. After that, the world became less daunting for Chris.”

“Yeah, it was the same for me,” Chris said. “I developed such a bond with Kelly. I never had anyone care for me as much as she did.”

Nowadays, you can find Chris studying full time and working part time. “[He’s] set a lot of goals and standards for himself,” Kelly said. “He was able to reflect on decisions he made, and I could see he wanted to do better, which made my job easier.”

Soon, Chris will become part of the Youth Villages YVLifeSet™ program as he transitions to independent adulthood. “Youth Villages gave me the best support I’ve ever experienced,” Chris said. “I don’t ever want to lose my connection with them.”

Youth Villages helped 698 children and youth through Multisystemic Therapy in 2017 in Alabama, North Carolina and Tennessee.

CHRIS’ STORY

Youth Villages provides effective help to children through many different programs and services.

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<thead>
<tr>
<th>Program</th>
<th>FY17 Services</th>
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<tr>
<td>Residential services</td>
<td>1,390</td>
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<td>Group homes</td>
<td>270</td>
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<td>Foster care</td>
<td>918</td>
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<td>In-home services</td>
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<td>YVLifeSet</td>
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<td>Case management</td>
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<td>Other Therapeutic Services</td>
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<td>Crisis/Assessment services</td>
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<td>Total</td>
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Like many survivors of child abuse, Darilyn struggled as she hit adolescence. Drugs helped dull the pain. Overdoses and arrests became the norm. Finally, two Youth Villages’ programs began to help. After Darilyn’s substance abuse was addressed, a YVIntercept family specialist set to work helping Darilyn and her mother rebuild their relationship. After practicing communication skills, Darilyn moved back home. However, there were still ups and downs. After a dispute about a boyfriend, Darilyn became homeless. Then YVLifeSet prepared Darilyn for independent adulthood.

“My specialist was with me almost every day, driving me everywhere: Doctor’s appointments, job interviews, helping me receive food stamps and find shelter,” said Darilyn. “She helped me complete college financial aid paperwork and talked through every crisis.”

Now Darilyn’s back home with her mom and celebrating her third year of sobriety. The communications tools she learned with YVIntercept have paid off, as well. “We lean on each other,” she noted.

As of today, Darilyn has two years of college under her belt and a 4.0 GPA. She’s also working as a Certified Nursing Assistant and hopes to earn her bachelor’s degree soon.

“Youth Villages helped me become an adult,” she said. “If it had not entered my life, there would have been no sobriety. I would have continued to deteriorate spiritually. My life has improved greatly, and there are no words to express my gratitude.”

In 2017, Youth Villages helped 2,789 young people in seven states through YVLifeSet. It’s currently the largest program in the U.S. designed to help former foster youth get a good start on independent adulthood. In a large, randomized clinical trial, YVLifeSet was one of the only programs to have shown positive results.
Through Youth Villages’ foster care program, Wes and Keely finally found stability, nurturing, and a new family.

“We fell in love instantly,” Candace Jennings said of Wes and Keely. At first, she and husband Ryan served as the pair’s foster parents. When the children weren’t able to return to their biological parents, the couple moved to adopt.

“The first time they each called me ‘mommy’ in a day I will never forget,” she said. “Hearing their sweet voices call me mommy is always a blessing, no matter how many times I hear them say it. It is always a wonderful sound.”

To help them understand their roots, Candace and Ryan plan to make Wes and Keely a scrapbook of their birth family. For now, whenever Wes and Keely ask where they came from, their parents’ response is just as truthful as any birth certificate.

“My biological son, Hayden, talks about how he was in my belly,” Candace explained. “[Wes] Wes and Keely ask whose belly they were in. I tell them they grew in mommy and daddy’s hearts. They love getting told that, and their faces light up with joy.”

So far, 2017 has been a year full of milestones for the Jennings family.

“Ryan and I are loving all the firsts with all of our kids,” she said. “They have grown and learned so much. They have learned how to love and to be loved, how to be good siblings, how to be part of a big family, and their letters and numbers at pre-K. They love being part of our family, and we love them being part of it.”

Youth Villages provided foster homes for 918 children in Mississippi and Tennessee in 2017. Our adoption program in Tennessee helped 96 children find forever families.
When she turned 18 and aged out of foster care, Sherika chose to participate in the YVLifeSet program. She enrolled in college and was accepted into our YVScholars program that gives additional support to YVLifeSet participants as they complete higher education.

“Every time I doubted, every time I wanted to give up, my YVLifeSet specialist Hannah Newbill was there to encourage me,” Sherika said. Hannah would tell her, “You are the smartest person I know. You can do anything you want.”

Through the YVScholars program, Sherika had experiences she never would have imagined possible. She represented Youth Villages at the White House, singing with Grammy-winning artists for Michelle Obama. She was on stage in New York City with Steven Tyler, as the Aerosmith frontman launched Janie’s Fund to partner with Youth Villages to help girls across the country.

Now, as a member of Tennessee’s Foster Care Review Board, Sherika is giving encouragement and advice to children and youth entering the state’s foster care system. She was the first person in her family to enter college and the first to graduate — with a 3.9 GPA and Magna Cum Laude.
Born during the Depression, Bill Lawler lost his mother at 2 years old. At age 6, he was placed in an orphanage, an experience that shaped the course of his—and eventually his son’s—life.

In May of 2017, Youth Villages broke ground on Bill’s Place, a $22 million expansion to help children with the most serious emotional, mental, and behavioral challenges, combined with significant medical issues. Bill’s Place is dedicated to William “Bill” and Marjorie Lawler, parents of Youth Villages CEO Patrick Lawler.

The 100,000-square-foot addition to the Boys Center for Intensive Residential Treatment will facilitate an integrated, comprehensive approach to treating the whole child and will address a gap in services for medically fragile children, as well as the growing community need for intensive treatment options.

Bill’s Place doubles the center’s capacity to serve children, with more than 430 young people expected to be helped each year. The project was made possible by a capital campaign in Memphis and is projected to add 150 new jobs to the campus when it opens in spring 2019.

Despite his difficult childhood, Bill instilled in his children the importance of family. His life’s example became the driving force behind his son’s lifelong commitment to ensuring that every child has a path to success.

2017 HIGHLIGHTS
The Hennessey Venom GT is the fastest sports car in the world. Aerosmith frontman Steven Tyler happened to own one of only 12 in existence. This year, however, he decided to put Youth Villages in the driver’s seat.

In January, Janie’s Fund—Tyler’s philanthropic partnership with Youth Villages—made headlines when he announced his plan to auction one of the rarest sports cars in the world to benefit the organization. The open-top Venom GT was one of the year’s biggest draws at Scottsdale’s annual Barrett-Jackson Collector Car Auction. It sold for $800,000.

“We raised enough to provide 20,000 days of therapeutic support to abused girls across America,” Tyler told fans. “Together through Janie’s Fund, we’re helping girls rebuild their lives and overcome the trauma they experienced.”

When asked what Tyler’s donation meant to Youth Villages, CEO Patrick Lawler remarked, “Everyone knows Steven as a rockstar but we know him as one of the world’s smartest and compassionate people, a leading child advocate committed to helping girls who have suffered abuse.” Lawler continued, “One in five girls report abuse before their 18th birthday, and we think the actual incidents of abuse are much higher. Steven is giving his big voice to girls who have lost theirs.”

Opened in 2015, Janie’s Fund continues to thrive. Named for Aerosmith hit “Janie’s Got a Gun,” the fund works with Youth Villages to provide effective help to girls who have suffered neglect and abuse.

Proceeds raised will directly provide 66,200 days of trauma informed care for more than 525 girls.
Jamyra was on her way to becoming another statistic—a former foster care child lost in adulthood. Luckily for her, Turning Points for Children had just partnered with Youth Villages to bring YVLifeSet to her hometown of Philadelphia.

Jamyra was only 14 when she became pregnant with her first child. She dropped out of school, gave birth to another child, and bounced from foster care to shelters to her mother’s house.

Jamyra was 20 and pregnant with her third when she met YVLifeSet specialist Lillian Penn. Her children had been taken into custody and social workers didn’t think the young mother could provide a safe home. But Lillian saw things differently.

“Jamyra was a nurturing mother, and there was never any question about her ability to parent,” Lillian said. “[She] had a hard time speaking up for herself, so I encouraged her to talk to her case manager and build a bridge. She learned that relationships matter, and she does have a voice.”

It paid off. Jamyra was awarded unsupervised visits with her children. With her newfound confidence, she also landed a job with a home health business.

Through support from the program, Jamyra’s life has changed dramatically in just four months. She’s working to be the parent her children deserve and has set a new goal: earning her GED and eventually working in healthcare.

In 2016, through the support of Blue Meridian Partners, Youth Villages committed to helping the 23,000 young people who age out of foster care each year in the U.S. by 2026. Youth Villages is partnering with innovative public agencies and high-performing nonprofit organizations like Turning Points for Children to change lives across the country.
We are grateful to these members of the Youth Villages Legacy Society who have expressed their support by including Youth Villages in their long-term financial plans.
The Red Kite Society recognizes our generous supporters who have donated $100,000 or more to help the children of Youth Villages.

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<td>Portland Area Foundation</td>
</tr>
</tbody>
</table>
ORGANIZATIONS
Youth Villages staff donated $1,047,000 in fiscal year 2017.

$29,585,000 to help the children.

More than 8,500 individuals,
corporations and foundations gave

The Cummins Foundation
Clarcor Foundation

$50,000-99,999

United Way of the Mid-South
Charles and Lynn Schusterman Family Foundation
Rose Family Foundation
The Robertson Foundation
Plough Foundation
one8 Foundation
George Kaiser Family Foundation
Hyde Family Foundations
Fleetwood Foundation, Inc.

$100,000+

Blue Meridian Partners
The Ballmer Group Philanthropy

CAMPAIGNS
Gerber/Taylor & Associates, Inc.
Duke Energy
Digital Federal Credit Union
Diffenbaugh Family Charitable Fund
Joe C. Davis Foundation
Crews Family Foundation
The Cousens Trust
The Community Foundation for Greater Atlanta
CarMax Foundation
C.H. Robinson
Anonymous Fund of The Oregon Community Foundation
Ticket to Dream Foundation
Lipscomb & Pitts Insurance, LLC
Dell, Inc.
Austin Memorial Foundation
Adage Capital Management, L.P.

PILLAR

The Radnor Charitable Trust
The Robertson Foundation

$125,000-49,999

Adage Capital Management
LTJ Weston & Associates

LEADER

Fayetteville Economic Development Foundation

$100,000

American Fund of the Oregon Community Foundations
C.F.R. Foundation

PROTECTOR

Alexandra Debaldo Clark and J.R.
Anne Butler Drury/Smith/Dyer
The Morehouse Group

$50,000-99,999

Boswell Foundation Company
Bulk Transportation Company

BUILDER

Allen Associates
Adler

$12,500,000+ (Chapter 20)

International Paper Corporation
IBM Corporation
Nancy Horstkotte Memorial Fund
Jason Hayes Foundation
Matthew L. Greer Children’s Foundation
Golftourneys.Com, LLC
Gensler
Genesco, Inc.
GE Foundation
E. B. S. Foundation
Document Solutions, Inc.
Delta Asset Management, LLC
The Dale Family Foundation
CWC Office Furnishing
Cummins Mid-South LLC
Crye-Leike Insurance Agency, Inc.

$10,000-12,499

Boshkoe Development
Berry Marketing, Inc.

$2,500-9,999

Boswell Foundation Company
Bulk Transportation Company

$1,000-

Boshkoe Development
Berry Marketing, Inc.

$750-

Boshkoe Development
Berry Marketing, Inc.

$250-

Boshkoe Development
Berry Marketing, Inc.

$125-

Boshkoe Development
Berry Marketing, Inc.

$75-

Boshkoe Development
Berry Marketing, Inc.

$25-

Boshkoe Development
Berry Marketing, Inc.

$10-

Boshkoe Development
Berry Marketing, Inc.

$5-

Boshkoe Development
Berry Marketing, Inc.

$2-

Boshkoe Development
Berry Marketing, Inc.

$1-

Boshkoe Development
Berry Marketing, Inc.

Chapter 20

$100,000,000+

95
YOUTH VILLAGE ANNUAL REPORT 2017

Chapter 20

$25,000-

Boshkoe Development
Berry Marketing, Inc.

Chapter 20

$5,000-

Boshkoe Development
Berry Marketing, Inc.

Chapter 20

$1,000-

Boshkoe Development
Berry Marketing, Inc.

Chapter 20

$500-

Boshkoe Development
Berry Marketing, Inc.

Chapter 20

$250-

Boshkoe Development
Berry Marketing, Inc.

Chapter 20

$100-

Boshkoe Development
Berry Marketing, Inc.

Chapter 20

$50-

Boshkoe Development
Berry Marketing, Inc.

Chapter 20

$25-

Boshkoe Development
Berry Marketing, Inc.

Chapter 20

$10-

Boshkoe Development
Berry Marketing, Inc.

Chapter 20

$5-

Boshkoe Development
Berry Marketing, Inc.

Chapter 20
LEADER $10,000-24,999

American Express
Unilever

PROTECTOR $25,000-49,999

Doreen Brooke
Mr. and Mrs. Alexander Debs

BUILDERS $50,000-99,999

Jeannie Adams
Sharon Adams

SPECIAL CAMPAIGNS

Mr. and Mrs. John J. Abizaid
Mark and Rose Ann Alper
Mr. and Mrs. Michel Antonio

VOLUNTEERS IN COUNTRY, COMMUNITY, AND REGION

Individuals

Mr. Michael Abbott

$1,000-$4,999

Ms. Judy Edge

$5,000-$9,999

Avery Duncan

$10,000-$24,999

Dominique Daniels

$25,000-$49,999

Rebecca Brown

$50,000-$99,999

Susan Carruthers

$100,000+$

Joan Crowley

$50,000+$

Deneen Aceto

$25,000+$

Mr. and Mrs.做的事。依次类推。

$10,000+$

Mr. and Mrs.做的事。依次类推。

$5,000+$

Mr. and Mrs.做的事。依次类推。

$1,000+$

Mr. and Mrs.做的事。依次类推。
Youth Villages thanks the hundreds of thousands of organizations across the country that gave their time, talent and treasure to help children and families live successfully in FY17.

COMMUNITY

PARTNERS