“Together, in three decades, we have changed the lives of almost 134,000 children and young people. We are so grateful for the support from donors, volunteers, state partners, foster and adoptive parents and our staff who have helped make this possible.”
Dear Friends

At Youth Villages, 2016 was a time of challenge and commitment... a year that we helped more children in our programs and stepped up to do something extraordinary for America’s former foster youth.

We helped 22,657 children in 13 states and the District of Columbia overcome their challenges and go on to better lives. Some eighty-three percent of our children were living successfully in their homes and our communities a year later.

Each day about 65 young people age out of foster care in the United States without family or the continuing support needed to become independent, successful adults.

Some show incredible resiliency and make their way on their own. But many, tragically, falter in education or employment, end up in homeless shelters or jails and never come close to reaching their potential. Since 1999, Youth Villages’ YVLifeSet® program (formerly known as Transitional Living) has become the country’s largest program helping this group and has proven that these young people can be successful, independent adults, when they receive the right support in early adulthood.

With years of support from Clarence Day and the Day Foundation and now with the help of Blue Meridian Partners, Youth Villages has accepted the challenge to make effective, intensive help available to each of those young adults across the country by 2026. We will do this by broadening our reach in states we serve now and, for the first time, partnering with other high-performing nonprofits across the country.

It is a big goal and reflects our continuing commitment to build a better tomorrow for all of our children.

We are so grateful for the support from donors, volunteers, state partners, foster and adoptive parents and our staff who have taken up our cause.

Thirty years ago, Youth Villages was founded in Memphis with the merger of two small residential campuses – a handful of staff helping 40 boys and girls. Together, in three decades, we have changed the lives of almost 134,000 young people.

Your continuing support makes everything we do possible and inspires us to reach even higher goals year after year.

Thank you for your commitment,

D. Bryan Jordan, Chairman of the Board
Patrick Lawler, CEO
13 STATES AND D.C.
59 CITIES WITH 71 LOCATIONS
MORE THAN 2,800 STAFF

STATE OF ORIGIN
Children served by Youth Villages in FY16

- Alabama
- Arkansas
- Florida
- Georgia
- Indiana
- Massachusetts
- Mississippi
- New Hampshire
- North Carolina
- Oklahoma
- Oregon
- Tennessee
- Washington, D.C.
- Washington State

*the site of our first YVLifeSet strategic partnership*

children served IN FY16
22,657
NOAH CHANGES COURSE

NOAH WAS UNHAPPY at home and at school. He had suicidal thoughts and self-harming behavior. His parents were depressed themselves and didn’t know how to help. “When Noah was defiant, I had a bad habit of raising my voice and responding with anger,” Dad said. “I was trying to gain control of the situation, but it only made things worse.”

When Dad raised his voice, Noah became defensive and disobeyed rules. After four months at a residential treatment facility, Noah returned home and his family began Youth Villages’ Intercept® intensive in-home services. Their specialist, A.J. Hoeflinger, taught them communication skills and how to regulate emotions.

“Collaborative Problem Solving helped us resolve disagreements without inflicting grief or guilt upon one another,” Dad said. “We have learned to respect each other’s feelings and work as a team.”

Noah is more open with his parents now that he feels their support at home. His grades are improving, and he no longer causes trouble. Noah’s mental health has been stable for months, and his parents have found a therapist of their own.

“We are forever grateful for A.J. and the support Youth Villages has provided for our family.”

“We are forever grateful for A.J. and the support Youth Villages has provided for our family,” Mom said. “This program has impacted our lives tremendously. We will never forget this experience.”
### FY16 FINANCIALS

Financials for Youth Villages Inc. and affiliates (in thousands)*

#### REVENUE AND EXPENSE STATEMENT

<table>
<thead>
<tr>
<th>REVENUE</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>State of Tennessee</td>
<td>63,550</td>
</tr>
<tr>
<td>TennCare</td>
<td>16,614</td>
</tr>
<tr>
<td>Other States/Medicaid</td>
<td>80,366</td>
</tr>
<tr>
<td>Grant Revenue</td>
<td>1,396</td>
</tr>
<tr>
<td>USDA</td>
<td>978</td>
</tr>
<tr>
<td>Donations and Pledges</td>
<td>32,291</td>
</tr>
<tr>
<td>United Way</td>
<td>210</td>
</tr>
<tr>
<td>Investment Income</td>
<td>6,669</td>
</tr>
<tr>
<td>Miscellaneous Income</td>
<td>351</td>
</tr>
<tr>
<td><strong>TOTAL REVENUE</strong></td>
<td><strong>$189,087</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>OPERATING EXPENSES</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program Services</td>
</tr>
<tr>
<td>Dogwood Campus</td>
</tr>
<tr>
<td>Bartlett Campus</td>
</tr>
<tr>
<td>Deer Valley Campus</td>
</tr>
<tr>
<td>Boys Intensive Residential</td>
</tr>
<tr>
<td>Girls Intensive Residential</td>
</tr>
<tr>
<td>Christie Campus</td>
</tr>
<tr>
<td>Clackamas Campus</td>
</tr>
<tr>
<td>Germaine Lawrence Campus</td>
</tr>
<tr>
<td>Inner Harbour Campus</td>
</tr>
<tr>
<td>Therapeutic Foster Care</td>
</tr>
<tr>
<td>Intercept®</td>
</tr>
<tr>
<td>Group Homes</td>
</tr>
<tr>
<td>Adoptions</td>
</tr>
<tr>
<td>YVLifeSet®</td>
</tr>
<tr>
<td>Mentoring</td>
</tr>
<tr>
<td>Crisis Services</td>
</tr>
<tr>
<td>Partners</td>
</tr>
<tr>
<td>Management and General</td>
</tr>
<tr>
<td>Fundraising</td>
</tr>
<tr>
<td><strong>TOTAL EXPENSES</strong></td>
</tr>
</tbody>
</table>

| CHANGE IN NET ASSETS             | **$9,893** |

* In FY16, $23.6 million in Temporary Restricted Net Assets were allocated to support programs. At the end of the year, $35.0 million remained in Temporary Restricted Net Assets to support programs in future years. For complete audited financial statements, please visit www.youthvillages.org or contact the Youth Villages Development department at 901-251-4822.

#### CONSOLIDATED BALANCE SHEET

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Current Assets</td>
<td>215,845</td>
<td>203,239</td>
</tr>
<tr>
<td>Property and Equipment, Net</td>
<td>58,970</td>
<td>61,209</td>
</tr>
<tr>
<td>Other Assets</td>
<td>9,298</td>
<td>8,830</td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td><strong>$284,113</strong></td>
<td><strong>$273,278</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>LIABILITYs AND NET ASSETS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Current Liabilities</td>
</tr>
<tr>
<td>Long-term Debt</td>
</tr>
<tr>
<td><strong>TOTAL LIABILITIES</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>NET ASSETS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unrestricted</td>
</tr>
<tr>
<td>Board Designated</td>
</tr>
<tr>
<td>Temporarily Restricted</td>
</tr>
<tr>
<td>Permanently Restricted</td>
</tr>
<tr>
<td><strong>TOTAL NET ASSETS</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>TOTAL LIABILITIES AND NET ASSETS</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>$284,113</strong></td>
</tr>
</tbody>
</table>
GROWING UP, Kayla felt like everything was out of her control. Her parents divorced when she was 3, and her father fell ill with liver disease a few years later. After her father passed away, she moved in and out of foster homes for two years. “I felt lost and depressed everywhere I went,” Kayla said. “I didn’t know where to focus my energy or how to deal with my emotions.”

As a senior in high school, Kayla worked 50 to 60 hours per week as a waitress and missed more school than she knew how to make up. When she turned 18 and left her foster home to move in with her best friend’s family, she lost all of her belongings. Her foster mother sold them before she could move everything out.

“It was one discouraging thing after another,” Kayla said. “I was starting from scratch and desperate for extra support. I don’t know what I would’ve done without my best friend’s family and Youth Villages.”

Kayla was referred to YVLifeSet, a program designed to help young adults who age out of foster care with their transition into adulthood. Her specialist, Angie Brock, visited Kayla at her new home to help her get back on her feet.

Angie listened to Kayla talk through her traumatic past, and they set goals for the future.

“When I met Angie, I had lost hope in my goal of graduating on time,” Kayla said. “But she believed in me and helped me stay positive. I know it’s only been a few months, but I already feel like a new person.”

With Youth Villages’ support, Kayla graduated high school and learned positive ways to cope with past trauma. She recently landed a new job and is saving money to enroll in college next January. Her best friend’s family is beginning Kayla’s official adoption process.

“I can’t tell you how thankful I am for the support I’ve received these last few months,” Kayla said. “I’m excited to spread my wings and continue working hard with YVLifeSet. I finally feel like I have some control over my life.”
PRESENTING ISSUES

Children served July 2015 to June 2016

<table>
<thead>
<tr>
<th>Issue</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Emotional Disorder</td>
<td>20%</td>
</tr>
<tr>
<td>Behavioral Disorder</td>
<td>85%</td>
</tr>
<tr>
<td>Physical/Sexual Abuse</td>
<td>21%</td>
</tr>
<tr>
<td>Substance Abuse</td>
<td>28%</td>
</tr>
<tr>
<td>Suicide Ideation/Attempt</td>
<td>33%</td>
</tr>
</tbody>
</table>

Please note: 65% of youth presented with multiple issues.

98 YOUTH VILLAGES’ CHILDREN WERE ADOPTED INTO LOVING FOREVER FAMILIES THROUGH THE WORK OF OUR ADOPTION PROGRAM IN FY16. SINCE THE PROGRAM BEGAN IN 1999, WE’VE HELPED 777 CHILDREN LEAVE FOSTER CARE FOR FOREVER FAMILIES.

17,619

INDIVIDUALS, CORPORATIONS AND FOUNDATIONS GAVE $33,150,830 TO HELP THE CHILDREN AND FAMILIES SERVED BY YOUTH VILLAGES IN FY16.
KYMBERLY BEGGED her 14-year-old daughter, Jada, to be honest with her counselors. More often than not, Jada told part of the truth during therapy.

“I liked some of my therapists more than others,” Jada said. “But I’d been with so many over the years. I was tired of talking about my life with strangers.”

Jada has suffered with severe depression and anxiety for years. She’s been hospitalized and sent to numerous treatment facilities. Last year, her father passed away and things got worse.

“I ended up at Youth Villages ... If only I had gone there in the beginning. It’s what I needed all along,” she said.

“Instead of feeling isolated and bored at a hospital, she was living with peers and challenged by new and exciting activities on campus. It brought real life to therapy,” Kymberly said.

On Jada’s last day, she sat in a classroom with her teacher and peers. Her classmates went around the room and told her why they would miss her. “I was ready to go home with my mom that day, but I still cried. I made really good friends there, with kids and with staff,” Jada said.

Jada’s continuing counseling in her own community. When she’s upset, she tells Kymberly and uses positive coping skills.

“Youth Villages gave Jada the gift of self-confidence,” Kymberly said. “Instead of being her own worst enemy, she’s learned to believe in herself and stay positive. Now, she’s her own best cheerleader.”
### Demographic Characteristics

**Children served July 2015 to June 2016**

<table>
<thead>
<tr>
<th>Age</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>8 Years Old and Younger</td>
<td>12%</td>
</tr>
<tr>
<td>9 to 11 Years Old</td>
<td>10%</td>
</tr>
<tr>
<td>12 to 14 Years Old</td>
<td>26%</td>
</tr>
<tr>
<td>15 to 17 Years Old</td>
<td>40%</td>
</tr>
<tr>
<td>18 Years Old and Older</td>
<td>12%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Gender</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Male</td>
<td>54%</td>
</tr>
<tr>
<td>Female</td>
<td>46%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Race/Ethnicity</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>African American</td>
<td>34%</td>
</tr>
<tr>
<td>Caucasian</td>
<td>52%</td>
</tr>
<tr>
<td>Hispanic</td>
<td>5%</td>
</tr>
<tr>
<td>Native American</td>
<td>1%</td>
</tr>
<tr>
<td>Other</td>
<td>8%</td>
</tr>
</tbody>
</table>

### LifeSet Network

**Provides Connection for Young Adults**

- **Supporters from** Youth Villages’ LifeSet Network filled Michelle’s registry last spring.

  When the boxes arrived, there was a bicycle for her to ride alongside her 6-year-old son, Brandon. There was also a coffee table and a bookcase to help furnish the college apartment they share, a children’s cookbook and a complete set of Dr. Seuss books.

  Founded by Vanessa Diffenbaugh, best-selling author and a Youth Villages national board member as The Camellia Network, LifeSetNetwork.org is a social crowdfunding website allowing supporters from across the country to connect with former foster youth. Donors fulfill registries and stay connected with the young people to provide encouragement and support. Most young people are like Michelle and list items they need for a first apartment or dorm room – things family might provide otherwise.

  Some young people register items for their children. Michelle said Brandon’s favorite books are the Dr. Seuss collection he received from the LifeSet Network.

  “He asks me to read them to him every night at bedtime,” she said.
MICHELLE BUILDS HER SUPPORT SYSTEM

Many of Michelle’s support systems have failed her. When she was young, her father was an alcoholic and physically abusive. After becoming pregnant at age 16, she and her boyfriend got married, but the marriage didn’t last. That’s when Michelle needed Youth Villages more than ever. “Michelle was in debt, overwhelmed and starting over as a single mother,” said Melissa Cline, a YVLifeSet specialist. “But I recognized her potential right away. She was determined to stay on track and together, we’ve been able to accomplish a lot.”

Melissa helped Michelle find a full-time job with a flexible schedule. She starts her days early and has the evenings to spend time with her son and continue her studies as a psychology major at the University of Memphis. She was also accepted to the YV Scholars program.

“It’s a lot to juggle, but the extra support has been more than worth it,” Michelle said. “YV Scholars allowed me to afford student housing and live independently with my son.”

Melissa helped Michelle create a strict budget to stay on top of finances once she graduates college. They talk through Michelle’s priorities and how to keep up with her busy schedule.

“Youth Villages has been my rock through it all — marriage, divorce, job transitions and motherhood...”

“...job transitions and motherhood,” Michelle said. “Thanks to Melissa and everyone I’ve worked with at YV, I feel prepared to graduate and move forward on my own.”
BY THE NUMBERS
Youth Villages provides effective help to children through many different programs and services.

<table>
<thead>
<tr>
<th>Service</th>
<th>Youth Served in FY16</th>
</tr>
</thead>
<tbody>
<tr>
<td>Residential services</td>
<td>1,415</td>
</tr>
<tr>
<td>Group homes</td>
<td>270</td>
</tr>
<tr>
<td>Foster care</td>
<td>913</td>
</tr>
<tr>
<td>In-home services</td>
<td>5,431</td>
</tr>
<tr>
<td>YVLIFESET</td>
<td>2,461</td>
</tr>
<tr>
<td>Mentoring</td>
<td>480</td>
</tr>
<tr>
<td>Case management and therapeutic services</td>
<td>4,645</td>
</tr>
<tr>
<td>Specialized Crisis services</td>
<td>17,029</td>
</tr>
<tr>
<td>Emergency Room Diversion</td>
<td>162</td>
</tr>
</tbody>
</table>

DAYS OF SERVICE
1,315,096

THE PERCENTAGE OF YOUTH LIVING SUCCESSFULLY, TWO YEARS AFTER COMPLETING THE PROGRAM
86
RENEA FINDS HER WAY

CHILDHOOD WAS a luxury Renea couldn’t afford. Born to a mother with serious mental health issues, Renea had to take on parenting responsibilities for her younger siblings at an early age. Mississippi authorities eventually became involved to help strengthen the family, but the instability at home was too great. Renea and her siblings were separated in foster care. Renea’s three-year journey through the system ended with a special foster mom.

“I’m her daughter,” Renea said with pride and conviction. “I know she loves me. We talk almost every day and see each other. I’m her daughter.”

Along with finding a mother’s unconditional love, Renea found new hope in her future.

As she approached adulthood, she signed up for the Youth Villages YVLifeSet program to receive additional support. She graduated high school and entered Hinds Community College where she is training as a cosmetologist.

She recently had the chance to go to Alabama with one of her teachers to visit her first cosmetology show and be a hair model. And she participated in a fashion show at college as a model, a dream-come-true.

“I want to say thank you to Youth Villages and YVLifeSet,” she said. “It’s just been hard work and lots of support. It’s been amazing.”
WE BELIEVE DATA-DRIVEN AND OUTCOMES-FOCUSED CHILD SERVICES ARE A MORAL OBLIGATION NOT ONLY TO THE CHILDREN SERVED, BUT TO THE PUBLIC AND PRIVATE FUNDERS WHO MAKE OUR WORK POSSIBLE.

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Hillary Cook

Annually Report 2016
JOHN HENRY AND HIS PARENTS COLLABORATE

BEFORE JOHN and Brandy began Youth Villages’ Intercept program, they searched for ways to manage their son’s difficult behavior. They read books, listened to podcasts, searched online – but they needed hands-on help.

“John Henry spent six months in residential treatment for aggression and impulsive behavior,” John said. “When he returned, we were always on edge, waiting for his next explosion.”

They couldn’t let John Henry out of their sight. His health depended on it. The 12-year-old has Type 1 diabetes and needs an insulin injection after everything he eats.

“John Henry used to get upset when we said no to certain foods. I yelled at him when he snuck sweets,” John said. “Now, I understand that getting nose-to-nose with him only makes things worse.”

After months with a Youth Villages family intervention specialist, John uses a new approach. Collaborative Problem Solving uses communication between family members to resolve issues as a team.

John took time off work to invest in their relationship and build parenting skills. He established structure to ease John Henry’s anxiety. They’ve learned to step away when emotions escalate and use coping skills to calm down.

When Youth Villages began with the family, John Henry had a court order for another three months in a residential facility. With the progress he’s made with his father, he remains at home and is returning to public school.

“We are experiencing a positive father-son relationship for the first time in our lives and we are working hard to continue improving,” John said.
Janie’s Fund Rocks

This Year, participants in the YVLifeSet program stepped out on stage with legendary rocker Steven Tyler as he successfully launched Janie’s Fund, his philanthropic initiative to bring hope and healing to America’s most vulnerable girls through a partnership with Youth Villages.

Janie’s Fund was featured during Tyler’s concert tour promoting his hit solo album, “We’re All Somebody From Somewhere.” The Aerosmith frontman also took time for drumming with children receiving help on our Inner Harbour Campus in Georgia and opened his heart to the Youth Villages mission.

Thus far, Janie’s Fund has drawn more than 2,700 new supporters from 38 countries. Tyler’s initiative has generated more than 3,100 news stories, reaching 4.8 billion people around the world, helping Youth Villages build awareness of the need to help girls who have suffered abuse and neglect overcome their challenges and go on to success as adults.

To find out more about Janie’s Fund, go to janiesfund.org.
YOUTH VILLAGES SEEKS STRATEGIC PARTNERSHIPS TO EXPAND YVLIFESET ACROSS THE COUNTRY

SINCE 1999, Youth Villages’ YVLifeSet program has become the country’s largest program helping former foster youth make the difficult transition to independent adulthood. With the support of Clarence Day and the Day Foundation and now with the help of Blue Meridian Partners, Youth Villages has accepted the challenge to make effective, intensive help available to each of the 23,000 young adults who annually age out of foster care across the country by 2026.

Our Strategic Partnership department seeks partnerships with public agencies and other high-performing service providers to replicate YVLifeSet across the country through training other organizations in this proven model. Youth Villages is also replicating Intercept, an intensive-in home services intervention that diverts children from ever entering foster care and reunifies children with their families if they have needed out-of-home care.

Seattle’s Accelerator YMCA was already providing help to these young people in King County, Washington, through several services. They added YVLifeSet to their program array in June 2016. The nonprofit organization worked with local philanthropy to match Blue Meridian funding for the program launch.

Now, 33 young people are participating in the YMCA’s YVLifeSet program, and the organization is looking for ways to expand services.

“The YVLifeSet program has given us an opportunity to respond in a very methodical way to some of the highest need young people in our community, providing an intensity of services that previously was not available,” Executive Director Brooke Knight said. “The system, structure and training provided to our team by Youth Villages has been incredible, and in some ways it feels like the standard for case management has risen throughout our agency based on our experience, not just for staff supporting the YVLifeSet Program.”

Youth Villages will be expanding YVLifeSet programs in the states we serve and announcing new partnerships in 2017. For more information, go to yvlifeset.org
RED KITE SOCIETY DONORS

THE RED KITE SOCIETY RECOGNIZES OUR GENEROUS SUPPORTERS WHO HAVE DONATED

$100,000 OR MORE TO HELP THE CHILDREN OF YOUTH VILLAGES.

FORCE FOR TRANSFORMATION
$1 MILLION OR MORE

Anonymous
The Assisi Foundation of Memphis
The Paul W. Barret Jr. Charitable Trust
Marian and Mike Bruns
ChristieCare Foundation
The Edna McConnell Clark Foundation
The Day Foundation
The Duke Endowment
First Tennessee Foundation
Bill & Melinda Gates Foundation
one8 Foundation
GJ Jensen
Klarman Family Foundation
Kresge Foundation
Maybelle Clark Macdonald Fund
Microsoft Corporation
Plough Foundation
The Robertson Foundation
Charles and Lynn Schusterman Family Foundation
Strategic Grant Partners
Steven Tyler*
United Way of the Mid-South
Urban Child Institute
Robert W. Woodruff Foundation
Employees of Youth Villages

FORCE FOR INSPIRATION
$250,000 - $499,999

Anonymous
BNY Mellon
Helen L. Siddon Bogan Charitable Trust
Barbara and Paul Bower
Thomas W. Briggs Foundation, Inc.
Cambia Health Solutions, Inc.
Casey Family Programs
Crye-Leike Realtors, Inc.
Cummings Foundation
Dell, Inc.
Marilyn Cox Douglas Charitable Foundation
Horatio B. Ebert Charitable Foundation
The Paul & Phyllis Fireman Charitable Foundation
The Ford Family Foundation
Janet and Jeffrey Glidden
Brenda and Bill Hamburg
Sarah Hancock
George Harrington Trust
Healthways Foundation

FORCE FOR RESTORATION
$100,000 - $249,999

Anonymous
AutoZone
Alison and Jim Barton
Mr. and Mrs. James Barton
Teresa and Eric Bolton
Boyle Investment Company
Thomas L. Bradbury
Mary Allen Lindsey Branan Foundation
George M. Brown Trust Fund of Atlanta
John Dustin Buckman Charitable Trust
Harold W. Byrd
Bena and George Cates
C.H. Robinson
Christie Bridge
Christie Women’s Committee
Clarcor Foundation
Classic Wines Auction

FORCE FOR INNOVATION
$500,000 - $999,999

Anonymous
Austin Memorial Foundation
FedEx Corporation
Patrick French
The GreenLight Fund
Hyde Family Foundations
Kim and Bryan Jordan
The Kendeda Fund
Margie and Jimmy Lackie
Patrick Lawler
Memphis Grizzlies Charitable Foundation
Phillips Foundation
Portland Children’s Levy
Janice and Ronnie Randall
Rose Family Foundation
United Way of Greater Atlanta

Richard W. Jennings Foundation
Janet and George Johnson
Live Nation*
Memphis Area Association of Realtors
The Memorial Foundation
Meyer Memorial Trust
M. J. Murdock Charitable Trust
Oregon Community Foundation
Marilyn and Dr. Robert B. Pamplin, Jr.
Tull Charitable Foundation
United Way of the Columbia-Willamette
David Wedaman
The Kemmons Wilson Family Foundation
Spence Wilson
We are grateful to these members of the Youth Villages Legacy Society who have expressed their support by including Youth Villages in their long-term financial plans.

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R. W. Babson
Phyllis O’Bryan Bailey
Sally Banks
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Dean Stanley
Margaret Louise Stevens
Marler Stone
Rose Swanson
Joy Velte
C. Lamar Wallis
Elizabeth C. Weaver
Clinton Brooks Whitfield
Linda and David Young
Youth Villages was honored to receive generous support from 17,619 committed donors representing all 50 states in FY16. The following Investors and Champions for Children contributed $1,000 or more, which allows Youth Villages to continue to expand its services to children and families who need them. These donations also provide the necessary support, training and leadership development to attract and retain exceptional staff to work with our children and families.
<table>
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<tr>
<th>YV BUILDER</th>
<th>BUILDING Tomorrow</th>
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<td><strong>$1,000 - $4,999</strong></td>
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<th>Alliance for Child &amp; Families</th>
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<td>Wounded Warriors Family Support</td>
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<td>Youth Service America</td>
<td>&quot;Janie’s Fund&quot;</td>
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Paul and Sandy Edgerley
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Joshua and Anita Bekenstein
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Mr. and Mrs. Ronnie Randall

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Mr. Peter Mulderry
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Mr. and Mrs. Ralph Wyatt
Mr. and Mrs. David Young
Kerry Zeiss
*Janie’s Fund
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