WE BELIEVE IN THE POTENTIAL OF EVERY SINGLE KID.
WE BELIEVE IN THE CHILDREN WHO ARE THE HARDEST TO BELIEVE IN.
DEAR friends,

From services expansion to celebrity partnerships, 2015 was one of the more memorable years for Youth Villages. Our staff, board members, funding partners, donors and volunteers made a difference in the lives of more than 21,500 children – helping more youth stay at home with family, stay out of trouble with the law and stay in school.

Our goal is always to help more children. Our YVLifeSet program continues to show great results and is being recognized as a program that truly makes a difference. Now, in addition to the state of Tennessee, Youth Villages has innovative public-private partnerships with North Carolina and Oklahoma to make YVLifeSet available to youth aging out of foster care in those states. Additional money allocated by North Carolina’s state legislature will support a common vision of Youth Villages expanding YVLifeSet statewide over a multi-year period. Steven Tyler of Aerosmith also recently partnered with Youth Villages to begin Janie’s Fund, which supports our programs for girls who have suffered abuse and neglect. In addition, we were able to help more children by expanding our services in Oklahoma and Oregon with new offices in additional cities.

Our results-oriented approach continues to make strides toward transforming America’s child-serving systems and offering effective help to more young people. And through every new office and new location, we add more young people and families to the list of those who succeed. Your help takes children and families from the statistics of homelessness, crime and poverty and puts them where they should be – at home, supported and successful.

Our goal is always to help more children who need us, and we’re grateful you share that vision.

With heartfelt gratitude,

D. Bryan Jordan, Chairman of the Board of Directors

Patrick Lawler, CEO
STATE OF ORIGIN
Children served by Youth Villages in FY15

- Alabama 1%
- Arkansas 1%
- Florida 3%
- Georgia 2%
- Indiana 3%
- Massachusetts 10%
- Mississippi 8%
- North Carolina 30%
- Oregon 3%
- Tennessee 36%
- Washington, D.C. 2%
- Other 1%

*Other includes Kentucky, New Hampshire, Oklahoma and Texas

WE STRIVE TO ACHIEVE POSITIVE, LASTING RESULTS.

CHILDREN SERVED IN FY15

21,601
ANNEMARIE had to grow up fast. Neglected by her biological parents, who abused alcohol and drugs, she was left to take care of her five younger siblings.

Annemarie was moved through eight foster homes in one year before she found a forever family who was willing to adopt her.

“Being moved that many times, I didn’t believe my adoptive parents when they told me they wanted me,” Annemarie said. “I ran away twice because I was scared they would give up on me. It was only when they came looking for me that I knew they cared.”

The support of her forever family set Annemarie on a positive track. They encouraged her to seek more support through the YVLifeSet program. YVLifeSet pairs young adults with specialists trained in navigating the complexities of early adulthood. Hannah Newbill is Annemarie’s YVLifeSet specialist.

“Hannah is amazing,” Annemarie said. “She has helped me cope with everything that has happened in my life. YVLifeSet has helped me become more capable of following through with adult responsibilities.”

Hannah helps Annemarie work through her past trauma, build her confidence and manage her busy schedule.

Annemarie is now a junior at Middle Tennessee State University, majoring in business management. She is a full-time student with a part-time job. She is also a YV Scholar, maintaining high grades and serving her community.

“I never even would have considered going to college without Youth Villages’ support,” Annemarie said. “Without YVLifeSet and my forever family, I don’t know what I would have done. Hopefully, my story can help other people like me.”
PRESENTING ISSUES
Children served July 2014 to June 2015

- Emotional Disorder: 17%
- Behavioral Disorder: 85%
- Physical/Sexual Abuse: 21%
- Substance Abuse: 30%
- Suicide Ideation/Attempt: 32%

Please note: 66% of youth presented with multiple issues.

WE CREATE NEW PROGRAMS TO MEET THE NEEDS OF CHILDREN, FAMILIES AND THE COMMUNITY.

THE PERCENTAGE OF YOUTH WITH NO INVOLVEMENT WITH THE LAW EVEN TWO YEARS AFTER COMPLETING THEIR YOUTH VILLAGES PROGRAM

82

THE PERCENTAGE OF CHILDREN WHO ARE STILL LIVING SUCCESSFULLY AT 24 MONTHS* POST-DISCHARGE

*Includes children discharged during FY13-14
Response rate: 43.5% (1,555 out of 3,578)
Seven-year-old **Trazkerian** sits in April Johnson’s lap as Jeremy Evans, a Youth Villages family intervention specialist, walks through the front door. Trazkerian is quiet and relaxed.

Trazkerian was neglected and abused in his biological home. When he was placed with April and Scott, Trazkerian’s house, family and school all changed at once.

“He yelled, screamed and threw things,” April said. “His behavior was scary for our other children. We needed help.”

Jeremy showed Traz how to communicate his emotions with words instead of destructive actions.

“When he gets upset, he walks straight to the living room to find a puzzle,” April said. “Thanks to Jeremy, Traz manages his feelings without causing trouble.”

All summer, Jeremy prepared Traz to transition into a new school. Jeremy and the family worked with school staff to create a behavior plan and support Traz in the new environment.

“Traz was on the edge of expulsion when we started out,” Jeremy said. “Now, his new teacher reports that he is polite, helpful and a model student.”

Thanks to Youth Villages and his adoptive parents, Trazkerian has a stable home and the support he needs to work through difficult changes.

“Everyone notices a difference in him,” April said. “He smiles and he laughs. Because of Youth Villages, Traz is happier and more comfortable every day.”
WE CONSTANTLY IMPROVE OUR PERFORMANCE TO ACHIEVE EXCELLENCE.

RE-EDUCATION OF EMOTIONALLY DISTURBED YOUTH

A component of the intensive mental health treatment provided on Youth Villages’ residential treatment campuses, the Re-ED therapy model includes a structured routine to help children settle into a regulated lifestyle with clearly set expectations and a system of rewards and consequences. Emphasizing accomplishments and competence-building activities, Re-ED reinforces positive behavior changes and allows children to build trusting relationships with their counselors, teachers and other adults.

YOUTH VILLAGES HELPS CHILDREN BY FOLLOWING THESE Re-ED PRINCIPLES:

• Live life now, not in the past.
• Trust between children and adults is essential.
• Be good at something; competence makes a difference.
• Time is an ally.
• Self-control can be taught.
• Intelligence can be taught.
• Feelings should be nurtured, shared spontaneously, controlled when necessary, expressed when too long repressed and shared with trusted others.
• The group is very important.
• Ceremony and ritual give order, stability and confidence.
• The body is the armature of the self.
• Communities are important.
• A child should know some joy in each day.
TYLENE

Nancy and her daughter, TYLENE, had a close relationship until Tylene became a teenager.

Tylene started hanging out with the wrong crowd. She was drinking, smoking and fighting. When Nancy used discipline, it backfired. Her daughter was expelled from school and charged six times with assault and battery.

“IT broke my heart,” Nancy said. “She was out of control. I was ready to give up until Sara entered our lives.”

Sara Underwood is a family intervention specialist with Youth Villages’ Intercept® intensive in-home program. She visits Tylene and Nancy three times a week providing therapy and resources to help rebuild their relationship.

“They couldn’t talk without fighting,” Sara said. “So we started writing notes of affirmation.”

Nancy wrote encouraging words to her daughter. Tylene explained her feelings on paper. Through their notes, they were listening to each other for the first time in years.

“I was so wrapped up in my role as disciplinarian that I forgot to be an understanding mother,” Nancy said. “When Sara taught us how to listen to each other again, we felt loved and respected.”

Nancy began giving her daughter space. Tylene started helping around the house. With Sara and Nancy’s support, Tylene earned her GED and enrolled in the Navy. Tylene’s turnaround inspired Nancy to pursue her own GED. She plans to enroll in community college to become a social worker.

“Thanks to Sara and everything she did for us, I’m the happiest mom,” Nancy said. “Youth Villages gave me and my daughter a connection again.”
WE BELIEVE ANYTHING CAN BE MADE BETTER.

THE PERCENTAGE OF YOUTH DISCHARGED SUCCESSFULLY, LIVING AT HOME WITH FAMILY OR INDEPENDENTLY

THE PERCENTAGE OF FAMILIES WHO REPORT BEING SATISFIED OVERALL WITH YOUTH VILLAGES

DEMOGRAPHIC CHARACTERISTICS
Children served July 2014 to June 2015

AGE
8 Years Old and Younger 12%
9 to 11 Years Old 11%
12 to 14 Years Old 26%
15 to 17 Years Old 40%
18 Years Old and Older 11%

GENDER
Male 54%
Female 46%

RACE/ETHNICITY
African American 34%
Caucasian 52%
Hispanic 5%
Native American 1%
Other 8%
Nine-year-old **TELORIS** had a hard time coping with her anger and frustration. It caused issues at school and at home.

“It was hard when she had her episodes,” said Clayvon Echols, Teloris’ foster mom. “She was really stubborn and wouldn’t listen.”

Brittney Jordan, Youth Villages clinical supervisor, taught Teloris and Clayvon new ways to enhance their communication. Brittney also worked with other family members to help support Teloris.

“Teloris and my sister have become really close,” Clayvon said. “They have good, long talks, which have helped with Teloris’ mood swings.”

Clayvon set appropriate rules and expectations in the home, and Teloris has changed for the better at home and at school.

“Teloris has come a long way with Brittney’s help,” Clayvon said. “She helps around the house and cleans up after herself. Her grades have improved tremendously and her behavior is so much better.”

Teloris participates in class and has brought her grades up to A’s and B’s.

“Now I hear more giggles from my daughter than temper tantrums,” Clayvon said. “She’s happier, and we are hopeful for her future.”
GIVING OUR BEST

YOUTH VILLAGES’ EMPLOYEES ALONE DONATED MORE THAN $1 MILLION THROUGH THE OUR FAMILY CAMPAIGN.

OF EVERY DOLLAR SPENT, 85 CENTS WENT DIRECTLY TO PROGRAMS THAT SUPPORT CHILDREN AND FAMILIES.

14,000

ESTIMATED NUMBER OF INDIVIDUALS, CORPORATIONS AND FOUNDATIONS WHO GAVE $31.4 MILLION TO HELP THE CHILDREN AND FAMILIES SERVED BY YOUTH VILLAGES IN FY15.

85.3% SUPPORTING CHILDREN AND FAMILIES

2.2% FUNDRAISING

12.5% MANAGEMENT AND GENERAL

12 PROGRAM REPORT 2015
HEATHER

HEATHER, 10, reads quite a bit and enjoys spending her afternoons at the pool. She’s excited about entering the third grade this fall. A little more than a year ago, that wasn’t the case.

“The family was in a difficult situation,” said Youth Villages Family Intervention Specialist Vicki Brown. “And it was taking its toll on the kids and the parents.”

Heather and her younger sister were home-schooled in the trailer where they lived with their mother, Tabitha, father, Joe, and their grandmother, Debra. The trailer had limited electricity and the family was behind on the rent. Indiana’s Department of Child Services became involved when concerns were raised about the children being home-schooled.

“The kids were running the house,” Tabitha said. “Joe was the main one with discipline. We knew something had to change.”

Vicki helped the family establish more consistency and structure in the home — chores for the children, rewards and consequences for good and bad behavior. She also helped the family with budgeting their money. Heather and her sister were enrolled in public school.

“Once the home became more structured, the behaviors didn’t come up as much,” Vicki said. “They’re all rock stars.”

Heather began using coping mechanisms in times when she would normally lash out. She recently began participating in Girl Scouts, and Debra is the troop leader. The family eats dinner together, and they all have household chores to do. They also recently left the trailer and moved into a new nearby apartment. Heather’s best friend lives a few doors down.

“We did it as a team,” Joe said. “We began giving the kids a consistent message and followed through with it. Then we became a fine-tuned machine.”
## FY15 FINANCIALS

Financials for Youth Villages Inc. and affiliates (in thousands)*

### REVENUE AND EXPENSE STATEMENT

<table>
<thead>
<tr>
<th>REVENUE</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>State of Tennessee</td>
<td>62,736</td>
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<tr>
<td>TennCare</td>
<td>19,544</td>
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<tr>
<td>Other States/Medicaid</td>
<td>81,170</td>
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<td>Grant Revenue</td>
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<tr>
<td>USDA</td>
<td>991</td>
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<tr>
<td>Donations and Pledges</td>
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<td>United Way</td>
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<tr>
<td>Investment Income</td>
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<tr>
<td>Miscellaneous Income</td>
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<tr>
<td><strong>TOTAL REVENUE</strong></td>
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<th>OPERATING EXPENSES</th>
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<tr>
<td>Program Services</td>
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<tr>
<td>Dogwood Campus</td>
<td>7,091</td>
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<tr>
<td>Bartlett Campus</td>
<td>9,538</td>
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<tr>
<td>Deer Valley Campus</td>
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<tr>
<td>Boys CIRT Residential</td>
<td>7,881</td>
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<tr>
<td>Girls CIRT Residential</td>
<td>7,128</td>
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<tr>
<td>Christie Campus</td>
<td>5,700</td>
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<tr>
<td>Clackamas Campus</td>
<td>93</td>
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<tr>
<td>Day Treatment (MS)</td>
<td>44</td>
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<tr>
<td>Germaine Lawrence Campus</td>
<td>11,259</td>
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<tr>
<td>Inner Harbour Campus</td>
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<td>Group Homes</td>
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<td>Adoptions Program</td>
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<td>YVLifeSet</td>
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<td>Mentoring</td>
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<td>Crisis Services</td>
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<td>Management and General</td>
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<tr>
<td>Fundraising</td>
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<tr>
<td><strong>TOTAL EXPENSES</strong></td>
<td>$177,680</td>
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| CHANGE IN NET ASSETS           | $16,757 |

*In FY15, $15,948 in Temporary Restricted Net Assets were allocated to support programs. At the end of the year, $29,414 remained in Temporary Restricted Net Assets to support programs in future years. For complete audited financial statements, please visit www.youthvillages.org or contact the Youth Villages Development department at 901-251-4807.

### CONSOLIDATED BALANCE SHEET

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>2015</th>
<th>2014</th>
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<tr>
<td>Total Current Assets</td>
<td>203,239</td>
<td>186,953</td>
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<tr>
<td>Property and Equipment, Net</td>
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<td>64,159</td>
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<tr>
<td>Other Assets</td>
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<td>6,765</td>
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<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td>$273,278</td>
<td>$257,877</td>
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<tr>
<th>LIABILITIES AND NET ASSETS</th>
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<td>Total Current Liabilities</td>
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<tr>
<td>Long-term Debt</td>
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<tr>
<td><strong>TOTAL LIABILITIES</strong></td>
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<td>$18,386</td>
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<table>
<thead>
<tr>
<th>NET ASSETS</th>
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<tbody>
<tr>
<td>Unrestricted</td>
<td>219,324</td>
<td>206,572</td>
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<tr>
<td>Board Designated</td>
<td>7,432</td>
<td>10,035</td>
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<tr>
<td>Temporarily Restricted</td>
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<tr>
<td>Permanently Restricted</td>
<td>78</td>
<td>78</td>
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<td><strong>TOTAL NET ASSETS</strong></td>
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<td>$239,491</td>
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<table>
<thead>
<tr>
<th>TOTAL LIABILITIES AND NET ASSETS</th>
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</thead>
<tbody>
<tr>
<td><strong>TOTAL LIABILITIES AND NET ASSETS</strong></td>
<td>$273,278</td>
<td>$257,877</td>
</tr>
</tbody>
</table>
STEPHEN

Stephanie didn’t have many options when her son was removed from her home. Young and without transportation or support, she was unable to advocate for herself and get Stephen, 5, back home – even though her son’s abuser was out of the picture.

After being abused and neglected, Stephen went into foster care and a local youth shelter. He began to act out after visits from his mother. To some, it looked as if his mother was causing Stephen’s behavior issues.

But actually the opposite was true. He wanted to be with his mom, so he had a hard time when her visits ended. But there was more than that — Stephanie had to learn a new way to be a parent. When Stephen acted up in school, Stephanie felt people were judging her and her ability to be a mother.

With the help of Youth Villages Family Intervention Specialist Audrey Fortenberry, Stephanie established rules in the home, rewards and consequences and more structure. She helped Stephen use coping skills to overcome his physical and verbal aggression.

“If it wasn’t for Youth Villages, Stephen would still be at the shelter,” Stephanie said. “And I wouldn’t have him.”
**2015 HIGHLIGHTS**

**STEVEN TYLER LAUNCHES JANIE’S FUND TO HELP GIRLS IN NEED**

**MUSICIAN STEVEN TYLER** launched his new signature philanthropic initiative to help girls who have been abused and neglected, Janie’s Fund, in November 2015.

A partnership with Youth Villages, Janie’s Fund raises money and awareness to help Youth Villages provide trauma-informed care and experiential therapies to girls who have histories of being abused and/or neglected.

“Youth Villages is thrilled to work with the legendary Steven Tyler to help fulfill his dream of helping these most vulnerable children in our country,” said Patrick Lawler, CEO of Youth Villages. “We use the latest science on children’s developing brains and what works to help them heal from trauma. We appreciate Steven using his big voice on these girls’ behalf.”

Tyler’s hit song “Janie's Got a Gun,” originally released Nov. 8, 1989, was born out of a growing desire to speak up for victims of child abuse. Each year, 1 in 5 girls in the United States experiences sexual abuse.

“As a father and grandfather, I want to focus my energy on things that really matter and leave behind something else in this crazy world along with my music,” Tyler said. “I am starting Janie’s Fund to give a voice to the millions of victims who haven’t had one and encourage everyone to join me on this mission.”

**OKLAHOMA ANNOUNCES PUBLIC-PRIVATE PARTNERSHIP TO BENEFIT OLDER YOUTH LEAVING FOSTER CARE**

**OKLAHOMA SECRETARY** of Finance Preston Doerflinger and Department of Human Services Director Ed Lake recently announced an innovative public-private partnership with Youth Villages and the Sue Ann Arnall Family Foundation.

Together, the partners will provide older youth aging out of foster care with comprehensive services through the YVLifeSet program. The Department presented Sue Ann Arnall with its Partner Award for her extraordinary support for this initiative to help children in foster care. Other Youth Villages private funders also participated.

“In times of tight state budgets like Oklahoma is facing, it has become critical for our state agencies to find innovative ways to provide core services,” Doerflinger said. “This partnership will serve as an exciting model of what is possible when private philanthropic organizations team up with government to achieve common goals and missions. Investment into this teen population not only benefits them, but benefits their families for generations and Oklahoma communities.”

**CAMELIA NETWORK PARTNERS WITH YOUTH VILLAGES TO ENHANCE AND EXPAND NETWORK SERVING FORMER FOSTER CHILDREN**

**CAMELIA NETWORK**, a nonprofit crowdfunding and social support platform to help former foster children, merged with Youth Villages in July 2015, to enhance and expand the service.

“This is exciting news for all of us who support former foster children through the Camellia Network,” said Vanessa Diffenbaugh, Camellia Network founder and best-selling author. “As a partner with Youth Villages’ renowned YVLifeSet program, the network will be able to help many more young people who need our support.”

Renamed the LifeSet Network, the website, www.LifeSetNetwork.org, will continue to allow participants to help young people transitioning out of foster care attain their goals by crowdfunding needs registries the young people have designated essential to achieving a particular goal. For instance, supporters can buy a laptop for a young person who is entering college or a set of sheets and towels for a young person who is moving into her first apartment.

“The LifeSet Network lets folks who want to support these young people who are close to achieving an important life goal easily help them with some concrete needs – the same way a parent would,” said Youth Villages CEO Patrick Lawler. “This platform helps showcase the incredible potential of these young adults and democratizes funding so virtually anyone can help.”
WE BELIEVE DATA-DRIVEN AND OUTCOMES-FOCUSED CHILD SERVICES ARE A MORAL OBLIGATION NOT ONLY TO THE CHILDREN SERVED, BUT TO THE PUBLIC AND PRIVATE FUNDERS WHO MAKE OUR WORK POSSIBLE.

WEST TENNESSEE

Laura Rosas
CHAIRWOMAN

Mike Broy
Frank Cianciola
Shawnelle Davis
Billy Dubose
Daphne Large
Lee McWaters
Richard Miller
Joel Smith
John Strange
Christopher Vescovo

NEBRASKA

Tony Sharpe
Lisa Small
Shirley Speyer
Kelley Stuart
Lele Thompson
Pat Wallace
Jeremy Werthan

GEORGIA

Dave Albano
Edwin Cook
Rick Crain
Marietta Davis
Rob Douglass
Marti Fessenden
J. Todd Giles
Lynn Goldman
Eddie Hudson
Dara Mann
Cynthia Parks
Robert Rearden
Julie Seitz
Matthew F. Tarkenton
David Tyler

MISSISSIPPI

Jill Beneke
Dr. Michael Forster
Stephanie Rippee
Kathryn Simmons
Susan Smith
Amanda Tollison

NORTH CAROLINA

Doug Cruitt
CHAIRMAN

Kristin Wade
CHAIR EMERITUS

NESKA

Joanna Averhart
Michael Dombeck
V. James (Jamie) Filliben III
Christa Gilder
Angela N. Mauldin
Claire McGarry
Chris Payne
Kim Priddy
Jennifer Terry

OREGON

Beth Berselli
Bethany Bounds
Carole Cooperman
Adam Crowell
Nicholas R. Ehlen
Alistair Firmin
Fred Granum
Joanne Horstkotte
Jodie Hueske
Krina Lee
Charles McGee
Megan Murphy
Kevin O’Boyle
H. Patterson “Pat” Ritz
Sharr Stark
Scotland Thede
Claudia Valderrama
Dale Walker
**RED KITE SOCIETY DONORS**

**THE RED KITE SOCIETY RECOGNIZES OUR GENEROUS SUPPORTERS WHO HAVE DONATED**

1,000,000

**FORCE FOR TRANSFORMATION**

$1 MILLION OR MORE

Anonymous
The Assisi Foundation of Memphis
The Paul W. Barret Jr. Charitable Trust
Marian and Mike Bruns
ChristieCare Foundation
The Edna McConnell Clark Foundation
The Day Foundation
The Duke Endowment
Bill & Melinda Gates Foundation
Jacobson Family Foundation
GJ Jensen
Klarman Family Foundation
Kresge Foundation
Maybelle Clark Macdonald Fund
Microsoft Corporation
Plough Foundation
The Robertson Foundation
Charles and Lynn Schusterman Family Foundation
Strategic Grant Partners
United Way of the Mid-South
The Urban Child Institute
Robert W. Woodruff Foundation
The Employees of Youth Villages

**FORCE FOR INNOVATION**

$500,000 - $999,999

Anonymous
Austin Memorial Foundation
FedEx Corporation
The GreenLight Fund
Hauntedweb of Horrors
Hyde Family Foundations
The Kendeda Fund
Patrick Lawler
Memphis Grizzlies Charitable Foundation
Portland Children’s Levy
Janice and Ronnie Randall
Rose Family Foundation
United Way of Greater Atlanta

**FORCE FOR INSPIRATION**

$250,000 - $499,999

Anonymous
BNY Mellon
Helen L. Siddon Bogan Charitable Trust
Barbara and Paul Bower

Thomas W. Briggs Foundation Inc.
Cambia Health Solutions Inc.
Casey Family Programs
Crye-Leike REALTORS Inc.
Cummings Foundation
Dell Inc.
Marilyn Cox Douglas Charitable Foundation
Horatio B. Ebert Charitable Foundation
The Paul & Phyllis Fireman Charitable Foundation
The Ford Family Foundation
Janet and Jeffrey Glidden
Brenda and Bill Hamburg
Sarah Hancock
George Harrington Trust
Healthways Foundation
Richard W. Jennings Foundation
Janet and George Johnson
Margie and Jimmy Lackie
Memphis Area Association of REALTORS
The Memorial Foundation
Meyer Memorial Trust
M. J. Murdock Charitable Trust
Oregon Community Foundation
Marilyn and Dr. Robert B. Pamplin Jr.
The Phillips Foundation
Tull Charitable Foundation
United Way of the Columbia-Willamette
David Wedaman
The Kemmons Wilson Family Foundation
Spence Wilson

FORCE FOR RESTORATION
$100,000 - $249,999

Anonymous
AutoZone
Alison and Jim Barton
Mr. and Mrs. James Barton
Teresa and Eric Bolton
Boyle Investment Company
Thomas L. Bradbury
Mary Allen Lindsey Branan Foundation
George M. Brown Trust Fund of Atlanta
John Dustin Buckman Charitable Trust
Harriett and Hilliard Crews
Douglas Drake Charitable Fund
Paul and Sandy Edgerley
Debra and William Elovitz
FedEx Services
First Tennessee Foundation
Mr. and Mrs. Frank Flautt
John and Mary Franklin Foundation
Lorraine & Lloyd Glidden Foundation Inc.
Kristie and Dr. Tim Goldsmith
Susie and Greg Gregory
The HCA Foundation
Harder Mechanical Contractors Inc.
John H. & Wilhelmina D. Harland Charitable Foundation
The Haslam 3 Foundation
Nollie and Amanda Henington Trust
Highland Street Foundation
Hilton Hotels Corporation
Richard Hyland
Kevin Hyneman
International Paper Foundation
Ms. Karen Fields Isaacman
Kim and Bryan Jordan
The James R. Kuse Family Foundation
Marie Lamfrom Charitable Foundation
The Estate of Marilyn V. Lind
Lipscomb & Pitts Insurance LLC
Dan and Margaret Maddox Charitable Fund
Andrew, Elizabeth, Steve, Dianne, and Myron Mall
Sylvia Goldsmith Marks
Ken May
Ken Melkus
Menke Foundation
Kristin and John Montgomery
Yvette Lowenthal-Mulderry and Peter Mulderry
Mustang Fund
Oregon Chapter PGA
Mr. and Mrs. James A. Parrish Jr.
Kim and Johnny Pitts
Margaret Conant Reiser
Linda and Cliff Reyle
Trudy and Pat Ritz
Lee Rone
Cynthia and Richard Shaw
Sisters of the Holy Names of Jesus and Mary
Sisters of Mercy of North Carolina Foundation
Catharine D. Smith
Spirit Mountain Community Fund
Starbucks
Michael S. Starnes and Dr. Laura M. Starnes
Rick Talkov and Susan Davies
Dr. Fred Thomason and Dr. Ann Brown
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Victoria and Daniel Wang
Robin and Tom Watson
Wellspring Management LLC
Sue and John Williams
Fred B. Wilson Residuary Trust
David, Helen and Marian Woodward Fund
Juan Young Trust
Youth Villages was honored to receive generous support from nearly 14,000 committed donors representing all 50 states in FY15. The following Investors and Champions for Children contributed $1,000 or more, which allows Youth Villages to continue to expand its services to children and families who need them. These donations also provide the necessary support, training and leadership development to attract and retain exceptional staff to work with our children and families.

<table>
<thead>
<tr>
<th>YV 3.0 INVESTORS</th>
<th>$500,000 or more</th>
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<td>Strategic Grant Partners</td>
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<th>YV PILLAR</th>
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<td>Drs. Jay and Therese Heney, Hanover Chiropractic Health Care LLC</td>
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<td>International Paper Corporation</td>
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International Paper Foundation
Kele Inc.
Lovett-Woodsum Foundation
The Melkus Family Foundation
Memphis Area Association of REALTORS
PGA Pacific Northwest Section
PGi
Saint Francis Hospital-Bartlett
The Schadt Foundation Inc.
ServiceMaster
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Speedway Children's Charities
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$1,000 - $4,999

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BMO Harris Bank
Dan and Merrie Boone Foundation
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Boulevard Bolt
Brown Advisory
Builders 2020
The Byrne Foundation
The Canale Foundation Inc.
Capitol Resources LLC
Catlin Insurance Company Inc.
CBRE Inc.
Christensen-Dunn Early Foundations
Ciena Corporation
City of Bartlett
The Clayton Family Foundation
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Coldwell Banker Residential Brokerage Cares
Compassus
Conkling Fiskum & McCormick Inc.
Coxwell and Associates PLLC
Crye-Leike of Mississippi Inc.
Crye-Leike REALTORS Inc.
Cspire Wireless
Cummings Properties
Cummins Mid-South LLC
The Dale Family Foundation
Delta Asset Management LLC
Delta Dental of Tennessee
Dude Solutions
The Eden Foundation
Edward Gibson Inc.
EFT Source Inc.
Estate of Thomas G. Elliott
Emdeon
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Gensler - Atlanta
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Jason Hayes Foundation
Hoffman Corporation
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Horstkotte Family Charitable Foundation
Nancy Horstkotte Memorial Fund of The Oregon Community Foundation
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Jackson Lewis LLP
James Gattas Jewelers
JDI Family Office Services
Johnson & Johnson Customer & Logistics Services
Kelloggs
Kiwanis Foundation of Atlanta Inc.
Knowledge Universe
KT Frieze Fund, a Donor Advised Fund of Combined Jewish Philanthropies of Greater Boston Inc.
Lakeland Lions Foundation
Linkous Construction Co. Inc.
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Magnolia Federal Credit Union
Magnolia Health Plan
McKenna Long & Aldridge
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Memphis British Sports Car Club LTD.
Memphis Chapter 20 Institute of Real Estate Mgmt.
Mendicino Family Foundation
Mercedes-Benz of Collierville
Meridian
MFS Investment Management
Murphy, DeZonia, and Webb
National Guard Products Inc.
Network Data Systems
Nike Inc.
OHL
Optimist Club of White Station
PacGlobal
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Phoenix Benefit Inc.
PIC Group Inc.
Piedmont Natural Gas
Portland Golf Club
Prime Automotive Warehouse Inc.
Rainbow Whole Foods Inc.
Red Sox Foundation
The Reebok Foundation
Reid Family Fund
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SciMetrika
Seaman's Capital Management Ltd.
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St. Philip's Episcopal Church
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We are grateful to these members of the Youth Villages Legacy Society who have expressed their support by including Youth Villages in their long-term financial plans.

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Mr. and Mrs. Ronnie Randall
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Mr. and Mrs. James Lackie
Maurice and Luly Samuels
Brian and Stephanie Spector
Mr. R. Andrew Taylor

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Dr. David Davidson and Ms. Francine Rosenzweig
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Mr. and Mrs. James Turner
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$10,000 - $24,999
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Mr. and Mrs. James Turner
Ms. Jill Terry
Caron and Kevin Tabb
Mr. and Mrs. John Williams

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Youth Villages thanks the hundreds of organizations across the country that gave their time, talent and treasure to help children and families live successfully in FY15.
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FedEx Services
FedEx-Retail Marketing
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First Congregational Church Winchester
Ford Motor Company
Frost Bake Shop
Geny Insurance Agency Inc.
The Georgia Sea Turtle Center
Georgia State University
Gerber/Taylor & Associates Inc.
Glankler Brown PLLC
Gold's Gym
Golftourneys.com
Gordon Brothers Group LLC
Great American Professional Risk Insurance
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Gwinnett Braves
The Half Shell
Hands on Atlanta
Hands on Atlanta AmeriCorps
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Harvard Business School
Heirway Christian Academy
Heritage Lanes
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Home Depot
The Hooper Troopers
Hope Church
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Interim
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Marshalls
Massachusetts Office of the Attorney General
Mc Alister's Deli
McKenna Long & Aldridge
MedAgenda
MedicaGO
Medtronic
Memphis Area Association of REALTORS
Memphis British Sports Car Club LTD.
Memphis Coffee Guys
Memphis Flyer
Memphis Metro Volleyball
Memphis Runners Track Club
Memphis Street Café
Metropolitan Bank
MFS Investment Management
Microsoft Store
Mid America Baptist Theological Seminary
Mid-America Apartment Communities
Millie's Garden
Miss Birdsong's Sweet Tooth
Miss Cordelia's
Mondi's Brow Studio
Mosa Asian Bistro
Multi-Agency Alliance for Children (MAAC)
National Charity League Oregon
naviHealth
Neiman Marcus
Nelson Mullins
New England Shirdi Sai Parivaar
NFIB
Nike Inc.
Norfolk Southern
North Bridge
Nothing Bundt Cakes
The Office of William Numa, MD, FACS
Oden
OHL
Omega Academy
OnForce Inc.
Oracle Corporation
Orion Federal Credit Union
Our Lady of Lourdes
PacGlobal
Page, Mannino, Peresich, Dickinson & McDermott
Parks Wood LLC
Peachtree Road United Methodist Church
Peet's Coffee
Pepsi Americas
Pet Smart
Phillip Ashley Chocolates
Pink Flamingo Catering
Points of Light
Premium Refreshment
Primary Care Group of West Georgia
Prime Automotive Warehouse Inc.
Publix
Real Deal Vettes
Regions Bank
ReTrans Precision Logistics
Rising Star Quilters Guild
Rizzos Diner
Rochford Realty and Construction
The Rotary Club of Northeast Shelby County
Rotary Club of Winchester
Saint Francis Hospital-Bartlett
Saturno Designs
SciMetrika
Sean O'Keefe Events
SeiferFlatow
Sequenom Laboratories
Serenbe Community
Serenbe Playhouse
Service King
Sheraton Memphis Downtown Hotel
Siena Engineering Group
Silicon Ranch Corp.
AT YOUTH VILLAGES, WE BELIEVE IN DOING MORE. WE TRAIN OUR COUNSELORS TO DO WHATEVER IT TAKES TO PROVIDE THE MOST EFFECTIVE HELP POSSIBLE. WE BELIEVE IN RESULTS. WE BELIEVE IN CHANGING THE SOCIAL SERVICES LANDSCAPE ENTIRELY.